

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Report on Use of Directorate of Administration Resource Augmentation for FY-1982
Through FY-1985

FROM:

Harry E. Fitzwater
Deputy Director for Administration
7D-24 Hqs

EXTENSION

NO.

DDA 84-0043/12

DATE

9 January 1984

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TO: (Officer designation, room number, and building)

DATE

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OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. Director of Central
Intelligence

2. 7D 5607 Hqs

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Bill,

This is in response to your request this morning for a rewrite of the Data Processing, Logistics, and Training papers. This paper may still be too long but there has been a lot done in these three areas.

15/
Harry

Att

Att ER 84-046

DDA:HEFitzwater:kmg (9 Jan 84)

Distribution:

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Support Facilities

The buildup and revitalization of our intelligence capabilities could not be accomplished without improved communications, computer capabilities and training facilities. We inherited a 1960 vintage communications network. Without computers capable of employing technologies and capabilities of the late eighties even doubling intelligence personnel to the level of the 1960s would not have been enough to keep up with expanded range and complexity of today's intelligence needs. Recruiting and training facilities could not bring on people fast enough to give them the range of skills required by the rebuilding. Moreover, if improved communications and more sophisticated computer facilities are to be effective, they must be housed in a facility having a size, location, and design which maximizes these improvements.

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[redacted] Secure fly-away communication packages have been developed to support on-site delivery of the CIA daily intelligence support to traveling VIPs. Computer-assisted communication terminals are being deployed in overseas stations [redacted]

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The Agency's training establishment had been drawn down in the past decade and was not capable of playing its vital role in the revitalization of CIA. We have added new positions to such important areas as Human Intelligence collection training and to the teaching of over 30 foreign languages. An extensive training program for intelligence analysts has been initiated and, for the first time, our analysts are being exposed to the latest thinking on the process of analysis.

Facilities are being upgraded by new construction [redacted]

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[redacted] to permit that installation to increase its important role in preparing our officers and those of the military to deal with counterterrorism and [redacted]

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[redacted] Our basic training for new operations officers has been expanded to cover international economics, narcotics interdiction and other priority issues. Additional officers have been assigned to meet the rising demands for training [redacted] for our computer systems and the use of computer-assisted training programs has been expanded significantly.

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Operations

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Training

In our rebuilding program, we have committed the Agency to Automatic Data Processing (ADP) related programs. A major management system for targeting the improved overhead photographic system is nearing completion. Large data processing systems for managing our financial resources, procurement/supply functions and inventories, and compensation of employees and contractors are under development. A major

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information handling system to provide diverse functional capabilities to assist analysts in the total intelligence analysis cycle had been under development for many years. Because the program had made little progress and its completion and planned capability were questionable, I redirected the development project in mid-1982. In early 1983 a functional capability was achieved and currently over 300 CIA and 100 DIA analysts are on electronic terminals using the system. This number is expected to grow to 2,000 as terminals are acquired and installed. The analysts are enthusiastic about the system and the capability it brings them.

Other less dramatic, but equally important, ADP programs have moved forward. The Agency's central computing facilities have been enhanced to deal with our exploding demands for electronic data processing that are being driven by the substantial increase in new and expanded intelligence collection and production. We have standardized on a family of word processing devices, and developed an Agency-wide electronic mail system to make the concepts of office automation a reality. This latter has grown from 300 to 2,000 users in the last year.

Because of the potential benefits ADP and ADP-related activities offer, our investments will continue to grow. We believe it is inevitable that this technology will become a part of every CIA employee's daily activities.

Over the last decade the CIA logistics system had been left to languish. Our

[redacted] was sorely in need of repair and upgrading of facilities and 25X1
personnel resources [redacted] 25X1

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As our intelligence collection analysis and production expanded, the inadequacy of the existing processing and printing of finished intelligence was evident.

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We are already seeing the benefits of the initial outlay in the quality, timeliness, and efficiency in handling the increased volume of finished intelligence for the Agency and the Intelligence Community.

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